

Consiglio Nazionale delle Ricerche Istituto di Calcolo e Reti ad Alte Prestazioni

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## **Business Process Performances**

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### Discovering Context-Aware Models for Predicting Business Process Performances

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Abstract. Discovering predictive performance models, offering run-time support, is an emerging topic in Process Mining research, which can effectively help the optimization of business process enactments. However, making accurate estimates is not easy especially when considering fine-grain performance measures (e.g., processing times) on a complex and flexible business process, where performance patterns change over time, depending on both case properties and context factors (e.g., seasonality, workload). We try to face such a situation by an ad-hoc predictive clustering approach, where different context-related execution scenarios are discovered and modeled accurately via distinct state-aware performance predictors. A readable predictive model is obtained eventually, which can make performance forecasts for any new running process case, by using the predictor of the cluster it is estimated to belong to. To ensure satisfactory levels of effectiveness and scalability, a concise encoding is used for each log trace, combining both context data and a series of values of the target measure, kept at certain key points in the trace. The approach was implemented in a system prototype, and validated on a real-life context. Test results confirmed the scalability of the approach, and its efficacy in predicting both processing times and associated SLA violations

#### **1** Introduction

Process mining techniques [14] are widely reckoned as a precious tool for the analysis of business processes, owing to their capability to extract useful information out of historical process logs, possibly providing the analyst with a high-level process model. While most traditional approaches focused on the discovery of control-flow models, capturing the how process activities were executed in the past, increasing attention has been gained recently by the discovery of predictive process models, capable to furnish operational support at run-time. In particular, an emerging research stream (see, e.g., [7, 13]) concerns the induction of state-aware models for predicting some relevant performance metrics, defined on process instances. For example, in [13], an annotated finitestate model is induced from a given log, where the states correspond to abstract representation of log traces. Conversely, a non-parametric regression model is used in [7], in order to build the prediction for a new (possibly partial) trace upon its similarity to a set of historical ones, while evaluating traces' similarity based on the comparison of their respective abstract views. The interest towards such novel mining tools stems from the observation that performance forecasts can highly improve process enactments. Different ways to exploit state-aware predictors in a BPM platform have been proposed, ranging, e.g., from task/resource recommendations [10] to risk notification [6].

However, accurate forecasts are not easy to make for fine-grain measures (like, e.g., processing times), especially when the analyzed process shows complex and flexible dynamics, and its execution schemes and performances change over time, depending on the context. In fact, the need to recognize and model the influence of context factors on process behavior is a hot issue in BPM community (see, e.g., [15]), which calls for properly extending traditional approaches to process modeling (and, hopefully, to process mining). In general, a way to increase process model precision is to partition the log by ad-hoc clustering methods [11, 8, 9], and to find a (more precise) model for each cluster, regarding this latter as evidence for a peculiar execution scenario of the process. To the best of our knowledge, however, all previous clustering-oriented process mining approaches are focused on control-flow aspects, while no effort has been spent towards improving the discovery of performance predictors.

In this paper we right attempt to overcome the above limitations by proposing an adhoc predictive clustering approach, capable to detect different context-related execution scenarios (or *process variants*), and to equip each of them with a tailored performanceprediction model. The final goal of the proposed approach is to find a novel kind of predictive model, where performance forecasts for any (unfinished) process instance, are made in two steps: the instance is first assigned to a reference scenario (i.e., cluster), whose performance model is then used for eventually making the forecast. Technically, we extend and integrate a method for inducing predictive performance models [13], and a logics-oriented approach to predictive clustering [4], where the discovered model, named Predictive Clustering Tree (PCT), takes the form of a decision-tree. In particular, the discovery of such scenarios (i.e., clusters) is carried out by partitioning the log traces based on their associated context features, which may include both internal properties of a case (e.g. the amount of goods requested in an order management process) and external factors that characterize the situation where it takes place (e.g., workload, resource availability, and seasonality indicators). Notably, the complex structure of (performance-annotated) process logs makes a trivial application of PCT learning methods likely ineffective and/or computationally expensive. We hence devise a method for encoding each log trace in a propositional form, featuring both its context properties and a selection of the performance measurements associated with it.

Several innovative features distinguish our proposal from current literature. In particular, by automatically reckoning process variants with different performance patterns, prediction accuracy can be improved considerably, as witnessed by test results in the paper. Further, as the underlying clustering model is expressed in terms of logical rules, the discovered process variants and their associated context variants are easy to interpret and to validate. This makes our approach potentially helpful in the ex-post analysis (revision, and consolidation) of tacit context-adaptation policies, and in the design of contextualized process models, capable to adapt effectively to context changes.

**Organization.** The rest of the paper is structured as follows. Section 2 introduces some notation and basic concepts. The specific problem faced in the paper and the proposed solution approach are described in Section 3. Section 4 then discusses an implementation of the approach, and its usage in a real-life setting (as well as the quality metrics used to evaluate predictions). After discussing some experiment results in Section 5, we finally draw a few concluding remarks in Section 6.

#### 2 Formal Framework

Following a standard approach in the literature, we assume that for each process instance (a.k.a "case") a *trace* is recorded, encoding the sequence of *events* happened during the relative enactment. Different data parameters (e.g., the amount of goods asked in a order-handling process) can be kept for any process instance, while each event is associated with a process task and a timestamp – we here disregard other event properties, such as, e.g., task parameters or executors. We also assume that a additional features can be associated with each trace that characterize the context where it takes place, and capture environmental factors (which may well influence performances).

Let us first denote by  $\mathcal{T}$  and E the (fixed) reference universes of all (possibly partial) traces and associated events that may appear in some log. Moreover, let  $\hat{\mu} : \mathcal{T} \to \mathcal{M}$  the unknown function that encodes the association between each trace and its performance value — w.r.t. to some given reference performance metrics and an associated space  $\mathcal{M}$  of values. Notice that  $\hat{\mu}$  abstractly indicates the final target of our search, in that we aim at eventually predict the values of the metrics on any novel enactment. We also assume that two kinds of context properties are defined for process instance: (i) ("intrinsic") case attributes  $A_1, \ldots, A_q$ , with associated domains  $D^{A_1}, \ldots, D^{A_q}$ , resp., and (ii) ("extrinsic") environmental features  $B_1, \ldots, B_r$ , with domains  $D^{B_1}, \ldots, D^{B_r}$ , resp. – this latter kind of data are meant to capture the state of the BPM system in the moment when the instance starts. Finally, for any sequence s, let len(s) denote its length, and s[i] the element in position i, for  $i = 1 \dots len(s)$ . Finally, s(i] is its prefix of s of length i, for  $i = 1 \dots len(s)$ , and  $s(0] = \langle \rangle$  (the empty sequence). Some further concepts and notation are formally introduced next to conveniently refer to log contents.

**Definition 1 (Trace).** A trace  $\tau \in \mathcal{T}$  is a triple  $\langle v, \bar{a}, s \rangle$  such that *id* is a unique identifier,  $\bar{a} \in D^{A_1} \times ... \times D^{A_q}$ ) are the associated case data, and *s* is a sequence of events  $(\in E)$ . For simplicity, let us also denote  $v=id(\tau)$ ,  $\bar{a} = data(\tau)$ ,  $s = seq(\tau)$ ,  $len(\tau) = len(s)$ , and  $\tau[i] = s[i]$ . Moreover,  $env(\tau) \in D^{B_1} \times ... \times D^{B_r}$ ) are the environment features associated with any trace  $\tau$ , and  $context(\tau) \in D^{A_1} \times ... \times D^{A_q} \times D^{B_1} \times ... \times D^{B_r}$  just denotes the juxtaposition of vectors  $data(\tau)$  and  $env(\tau)$ . Finally,  $\tau(i] = \langle v^i, \bar{a}^i, s^i \rangle$  is prefix of  $\tau$ , for  $i = 0 ... len(\tau)$ , such that  $v^i$  is a new identifier,  $\bar{a}^i = \bar{a}, s^i = s(i], env(\tau(i)] = env(\tau)$ , and  $context(\tau(i)] = context(\tau)$ .

Notice that any prefix  $\tau(i)$  is a partial unfolding of  $\tau$ , and shares the same context data.

**Definition 2** (Log). A log L (over  $\mathcal{T}$ ) is a finite subset of  $\mathcal{T}$ . Moreover, the *prefix set* of L, denoted by  $\mathcal{P}(L)$ , is the set of all prefix traces that can be extracted from L, i.e.,  $\mathcal{P}(L) = \{\tau(i) \mid \tau \in L \text{ and } 0 \le i \le len(\tau)\}$ . For any log L, we will always assume that  $\hat{\mu}(\tau)$  is known for any prefix trace  $\tau \in \mathcal{P}(L)$ .

By the way, the latter statement can be handled formally by defining an auxiliary function that encodes  $\hat{\mu}$  on the prefixes of historical traces. For example, the (real) remaining processing time of any prefix of such a trace  $\tau$  is:  $\hat{\mu}_{RT}(\tau(i)) = time(\tau[len(\tau)]) - time(\tau[i])$ .

#### 2.1 State-aware Performance Prediction

A *Performance Prediction (Process) Model (PPM*, for short), is for us a model that can predict the performance value of any future process enactment, represented as a

partial trace. Such a model, indeed, can be regarded as a function  $\mu : \mathcal{T} \to \mathcal{M}$  that tries to estimate  $\hat{\mu}$  all over the reference universe of traces.

Learning a PPM is then a special induction problem, where the training set is represented as a log L, such that the value  $\hat{\mu}(\tau)$  of the target measure is known for each (sub-)trace  $\tau \in \mathcal{P}(L)$ . Different methods have been proposed to solve this problem [13, 7], which share the idea of capturing the dependence of performance values on traces (i.e., case histories) by regarding these latter at some suitable abstraction level.

**Definition 3 (Trace Abstraction Functions).** Let  $h \in (N) \bigcup \{\infty\}$  be a threshold on past history. A *trace abstraction function*  $abs_h^{mode} : \mathcal{T} \to \mathcal{R}$  is a function mapping each trace  $\tau \in \mathcal{T}$  to an element  $abs_h^{mode}(\tau)$  in a properly defined space  $\mathcal{R}$  of abstract representations. For any trace  $\tau \in \mathcal{T}$ , while denoting  $n = len(\tau)$ , we define:

$$abs_{h}^{list}(\tau) = \langle task(\tau[j]), \dots, task(\tau[n]) \rangle;$$
  

$$abs_{h}^{set}(\tau) = \{ task(\tau[j]), \dots, task(\tau[n]) \};$$
  

$$abs_{h}^{bag}(\tau) = [(t, p) \mid t \in abs_{h}^{set}(\tau) \text{ and } p = |\{\tau[k] \mid j \le k \le n, task(\tau[k])=t\}|]$$
  
where  $j = n - h + 1$  if  $n > h$ , and  $j=1$  otherwise.

Obviously, the space  $(\mathcal{R})$  of abstract representations associated with each of these abstraction functions is the set of sequences (resp., sets, multisets) over the task identifiers referred to by E's events. Each  $\alpha \in \mathcal{R}$  is a high level representation for some traces, which is meant to capture an hidden state of the process analyzed. Notice that these functions specialize those presented in [13], as we here only consider to abstract each trace event into its associated task, still disregarding other event properties (e.g., executors). This restriction could be easily removed from our approach – even though, often, using multiple properties for generalizing may lead to a combinatorial explosion of the abstract representations produced (and to overfitting patterns). Specifically, in [13], a Finite State Machine (FSM) model is derived, such that a one-to-one mapping exists between its states and the representations produced by some abstraction function abs, while each transition is labelled with an event property (namely, a task label in our case). For example, let us assume that  $abs_{\infty}^{list}$  is used, and that a, b and c refer to three process tasks. Then, the resulting FSM model will feature a transition labelled with c from state  $\langle a, b \rangle$  to state  $\langle a, b, c \rangle$ , if there is some trace  $\tau$  in the input log such that  $abs_{\infty}^{list}(\tau(i)) = \langle a, b \rangle$  and  $abs_{\infty}^{list}(\tau(i+1)) = \langle a, b, c \rangle$ . In order to make this model capable to make predictions (w.r.t. a measure  $\mu$ ), it is turned into an Annotated Finite State Machine (A-FSM), by equipping each node s with a bag gathering the values that  $\hat{\mu}$ takes at the end of any trace prefix  $\tau \in \mathcal{P}(L)$  such that the abstraction  $abs(\tau)$  coincides with that of s. These measurements will serve to estimate the target measure for any new process instance reaching s. In particular, the simple (but usually effective) strategy of computing an aggregate statistics (e.g., the average) over all the measurements offers the opportunity to only store precomputed statistics, dismissing all detailed values. Notice that, in principle, the clustering-based scenario discovery scheme proposed in this paper could be combined with other state-aware prediction techniques, as it is parametric to the kind of predictive model that is eventually learnt for each scenario. However, for the sake of concreteness, in this paper we will only consider the usage of A-FSM models, and of their associated learning method.

#### 2.2 Predictive Clustering

The core idea of *Predictive Clustering* approaches [3] is that, once discovered an appropriate clustering model, a prediction for a new instance can be based only on the cluster where it is deemed to belong, according to some suitable assignment function. The underlying belief is that the higher similarity between instances of the same cluster will help derive a more accurate predictor – w.r.t. one induced from the whole dataset.

To this end, two kinds of features are considered for any element z in a given space Z of instances: *descriptive* features, denoted by  $descr(z) \in X$ , and *target* features, denoted by  $targ(z) \in Y$  – which are those to be predicted.

Then, a *predictive clustering model (PCM)*, for a given training set  $L \subseteq Z$ , is a function  $m : X \to Y$  of the form m(x) = p(c(x), x), where  $c : X \to \mathbb{N}$  is a partitioning function and  $p : \mathbb{N} \times X \to Y$  is a prediction function.

An important class of such models are *Predictive clustering trees* (*PCTs*) [3,4], where the cluster assignment function is encoded by a *decision tree*, which can be learnt via a recursive partitioning the training set. At each step, a split test is greedily chosen, over one descriptive feature, which (locally) minimizes:

$$loss_d(m,L)\sum_{C_i} |C_i \in c(L)| / |T| \times \sum_{z \in C_i} d(targ(z), p(z))^2$$
(1)

where  $C_i$  ranges over the current partition of L, and d is a distance measure d over Z. – When working with numeric targets, a good trade-off between scalability and accuracy is typically achieved by simply instantiating d with the classical Euclidean distance over target features only. In this case,  $targ(avg(C_i))$  over the target subspace can be also used as the local (constant) predictor of cluster  $C_i$ , with  $avg(C_i) = |C_i|^{-1} \times \sum_{z \in C_i} z$ – i.e., the cluster's average/centroid.

A variety of PCT learning methods exists in the literature, which differ either in the type/number of target features (e.g., decision trees, regression trees, multi-target regression models [2], clustering trees[4]), or in the underlying representation of data instances – namely, relational (e.g., system TILDE [3]) and propositional (e.g., system CLUS [1]). In our setting, we will focus on the discovery of a multi-target regression PCT out of propositional data, as explained later on.

The core assumption under our work is that process performances typically depend on context factors. Therefore, for predicting the performances of any (partial) trace  $\tau$ , we will consider its associated context data  $context(\tau)$  as descriptive attributes.

Let us finally state below the specific kind of performance model we want to discover.

**Definition 4** (Context-Aware Performance Prediction Model (CA-PPM)). Let L be a log over trace universe  $\mathcal{T}$ , with associated context features  $context(\mathcal{T})$ , and  $\hat{\mu} : \mathcal{T} \to \mathcal{M}$ , be a performance measure, known for all  $\tau \in \mathcal{P}(L)$ . Then, a *context-aware per*formance prediction model (CA-PPM) for L is a pair  $M = \langle c, \langle \mu_1, \ldots, \mu_k \rangle \rangle$ , encoding a predictive clustering model  $g_M$  for  $\hat{\mu}$ , such that: (i)  $c : context(\mathcal{T}) \to \mathbb{N}$ , (ii)  $\mu_i : \mathcal{T} \to \mathcal{M}$ , for  $i \in c(context(\mathcal{T}))$ , and (iii)  $g_M(\tau) = \mu_i(\tau)$  with  $j = c(context(\tau))$ .  $\Box$ 

Notice that the dependence of the target measure on context features relies on the separate modeling of different context-dependent execution scenarios (i.e., clusters),

while the eventual performance predictions are based upon a cluster assignment function c, which estimates the membership of (possibly novel) process instances to these scenarios. This model is a special kind of PPM model, relying on a predictive clustering one. As such, it can be instantiated by combining a predictive clustering tree (PCT) and multiple (performance-)annotated FSM (A-FSM) models, as building blocks for implementing the functions c and each  $\mu_i$ , respectively, as discussed in next section.

#### **3** Problem Statement and Solution Approach

In principle, searching an explicit encoding for the hidden performance measure  $\hat{\mu}$ , based on a given log L, can be stated as the search for a CA-PPM (cf. Definition ??) minimizing some loss measure, like that in Eq. 1, possibly evaluated on an independent sample  $L' \subseteq \mathcal{T}$  different than the training log. However, to avoid incurring in prohibitive computation times, we rather follow a heuristics approach, where this problem is turned into the combination of two simpler subproblems, as formally defined below.

**Definition 5 (Problem CAPP).** Given a log L over  $\mathcal{T}$ , and a performance measure  $\hat{\mu}$  only defined on  $\mathcal{P}(L)$ ; solve the following subproblems, sequentially:

- **CAPP-S1**: find a function c (locally) minimizing the loss over a summarized representation of the given log traces and of their associated performance measurements, irrespectively of the cluster-wise prediction function q; and
- **CAPP-S2**: find a function q based on the partition c(L) produced by c (keeping it fixed to as found before).

Such a simplifying rephrasing of the problem frees us from the burden of simultaneously searching over both any possible partitioning c and all of its associated prediction functions q. Moreover, we want to reuse existing tools for the induction of PCTs and of A-FSM models. This clearly requires to properly define the structure of the training data that will be used to learn a PCT model, since a naïve application of PCT induction algorithms to log contents might lead to unsatisfactory achievements in terms of both scalability and prediction accuracy.

To this end, we propose the adoption of a propositional view of the log, where each (fully unfolded) trace in L acts as an individual training example. We hence dismiss the natural idea of learning the clustering model based on all partial traces in  $\mathcal{P}(L)$  (and on their associated performance measurements), for two reasons. First, if working explicitly with all partial traces, the number of training samples will grow notably, especially in the case where log traces were generated by a process featuring complex and flexible control logics (i.e., many tasks and a high degree of non-determinism). More importantly, since performance values tend to change substantially along the course of a process instance – this is right the rationale behind state-aware prediction approaches like [7, 13] – the learner may get confused when trying to separate groups of instances with similar target measurements. Think, e.g., as a noticeable example, to the case of the remaining processing time measure, which progressively decreases as a process enactment goes forward.

On the other hand, using full historical traces as clustering instances, we must decide what are their associated targets, which the PCT learning algorithm has to approximate at best. In fact, each trace  $\tau$  corresponds to a sequence of target values



Fig. 1. Main conceptual steps of the approach and associated information.

 $(\hat{\mu}(\tau(1), \dots, \hat{\mu}(\tau)))$ , and we do not want to use sequences as cluster prototypes, in order to keep the evaluation of candidate split tests fast enough.

As a heuristics solution, each trace is mapped into a vector space, where the dimensions correspond to relevant states of the (hidden) process model. Such target features are defined by means of the trace abstraction functions in Definition 3, which attempt to transform, indeed, each trace into an abstract representation of its enactment state, based on its past history. Specifically, given an abstraction function  $abs : \mathcal{T} \to \mathcal{R}$ , a "candidate" target feature can be defined for each abstract (state) representation  $\alpha \in \mathcal{R}$ , such that the value  $val(\tau, \alpha)$  of this feature for any trace  $\tau$  is computed as follows:

$$val(\tau,\alpha) = agg(\{\langle \hat{\mu}(\tau(0)), \dots, \hat{\mu}(\tau(i)), \dots \rangle \mid 0 \le i \le len(\tau) \text{ and } abs(\tau(i)) = \alpha\})$$
(2)

where *agg* is a function aggregating a sequence of measure values into a single one (e.g., the average, minimum, maximum, first, last in the sequence). Notice that, for all the tests described in Section 5, we always selected the last elements of such sequences.

Since the number of state abstractions may be rather high, some suitable strategy is needed to select an optimal subset of them, in order to prevent the PCT learner from getting lost in a high-dimensional and sparse target space (yet spending long computation times). To this purpose, we devise an ad-hoc, greedy, selection strategy, for identifying a restricted set of "pivot" state abstractions, which (locally) seem to be the best ones for discriminating among different performance profiles. The selection criterion used to this purpose relies on a fixed scoring function  $\phi : \mathcal{R} \times 2^{\mathcal{T}} \to [0, 1]$  (which will be discussed in details later on), which assigns each state abstraction  $\alpha \in \mathcal{R}$  to a score  $\phi(\alpha, L)$ , quantifying the confidence in  $\alpha$  making a profitable target feature w.r.t. the search of a predictive clustering for L. More precisely:

**Definition 6** (Pivot State Abstraction). Let L be a log, and  $abs : \mathcal{T} \to \mathcal{R}$  be a trace abstraction function, and  $\sigma \in [0, 1]$  be a minimal relevance threshold. Then, any  $a \in \mathcal{R}$  is a *pivot state abstraction* for L and  $\sigma$  w.r.t. abs, if  $\phi(\alpha, L) \geq \sigma$ . Moreover,  $PA_{\sigma}(L, abs)$  is the set of all pivot state abstractions for L and  $\sigma$  w.r.t. abs.

Provided with such a set of pivot state abstractions  $PA_{\sigma}(L, abs) = \{\alpha_{j1}, ..., \alpha_{ju}\}$ , we can eventually face subproblem CAPP-S1 by solving a standard (multi-regression) PCT induction on a dataset where: (i) each trace  $\tau$  in the log corresponds to a distinct instance, (ii) the vector  $context(\tau)$  encodes the descriptive features of  $\tau$  and (iii) **Input:** A log L over some trace universe  $\mathcal{T}$ , with associated data attributes  $A = A_1, \ldots, A_q$ and environment features  $B = B_1, \ldots, B_r$ , a target measure  $\hat{\mu}$  known over  $\mathcal{P}(L)$ , a trace abstraction function abs, and a relevance threshold  $\sigma \in [0, 1]$ . **Output:** A CA-PPM model for L (fully encoding  $\hat{\mu}$  all over  $\mathcal{T}$ ). Method: Perform the following steps: 1 Associate a vector  $context(\tau)$  with each trace  $\tau \in L$ , by computing features  $env(\tau)$ 2 Compute a set  $PA_{\sigma}(L, abs)$  of pivot state abstractions (cf. Def. 6) 3 Let  $PA_{\sigma}(L, abs) = \{\alpha_1, \ldots, \alpha_s\}$ 4 Build a *performance sketch* S for L using both context vectors and  $PA_{\sigma}(L, abs)$ //  $S = \{ (id(\tau), context(\tau), \langle val(\tau, \alpha_1), \dots, val(\tau, \alpha_s) \rangle ) | \tau \in L \} - cf. Eq.2 \}$ 5 Compute a PCT T, with classification (resp., prediction) function c (resp., q), by using  $context(\tau)$  (resp.,  $val(\tau, \alpha_i)$ , i=1..s) as descriptive (resp., target) features  $\forall \tau \in L$ Let  $L[1], \ldots, L[k]$  denote discovered clusters – with  $\{1, \ldots, k\} = c(S)$ 6 for each L[i] do 7 Induce an FSM model f from L[i], using abs as abstraction function 8 Derive an A-FSM  $f^+$  model from f9 Define prediction function  $\mu_i : \mathcal{T} \to \mathcal{M}$  (for cluster *i*) based on  $f^+$ 10 11 end 12

**return**  $\langle c, \{ \mu_1, \ldots, \mu_k \} \rangle$ 

Fig. 2. Algorithm CA-PPM Discovery

 $val(\tau, \alpha_{j1}), ..., val(\tau, \alpha_{ju})$  are the target features of  $\tau$ . This dataset, called in the following a *performance sketch* of L (w.r.t. *abs* and  $\sigma$ ), offers a propositional view over the log, enabling for a fast and effective calculation of a predictive clustering model.

Figure 1 provides an overall summarized view of the different kinds of data and of models featuring in our approach, with respect to its main high-level computation phases. A more detailed description of the different steps of our approach is given instead in Figure 2, in the form of an algorithm, named CA-PPM Discovery.

The interpretation of the algorithm is quite straightforward, in that it basically refers to the computation steps discussed so far. However, it is worth remarking that the induction of an FSM model for each discovered cluster (step 8), and its subsequent annotation with performance measurements (step 9) are carried out by taking advantage of the techniques presented in [13]. Notably, the performance measurements associated with each state in the model are eventually aggregated into a single constant estimator (namely, the average over them all), in the implementation of  $\mu[i]$  (step 10). Moreover, whenever a new trace  $\tau$  generates an unseen sequence of states, as a simple workaround, the function can be extended in a way that its next estimate for  $\tau$  will be based on the last valid one made for it.

Finally, the selection of pivot state features performed in step 2 hinges on the following scoring function:

$$\phi(\alpha, L) = \sqrt[3]{\phi_{var}(\alpha, L) \times \phi_{corr}(\alpha, L) \times \phi_{supp}(\alpha, L)}$$
(3)

where  $\phi_{var}(\alpha, L)$ ,  $\phi_{corr}(\alpha, L)$ , and  $\phi_{supp}(\alpha, L)$  are all functions ranging on [0, 1].

Roughly speaking, function  $\phi_{var}(\alpha, L)$  depends on the variability of the values produced by  $\alpha$  on all input traces (i.e.,  $\{val(\alpha, \tau) | \tau \in L\}$ ) and gives preference to higher-



Fig. 3. CA-TP plug-in architecture.

variability features – the more the variability of trace measures the higher the score. Function  $\phi_{corr}(\alpha, L)$  measures instead the maximal correlation between the value taken by the feature over each trace and the corresponding value of each descriptive (context) feature – the higher the correlation the higher the score. Finally,  $\phi_{supp}(\alpha, L)$  simply is  $2 \times \min(0.5, |\{\tau \in L \mid val(\tau, \alpha) > 0\}|)$  – low support state abstractions hardly help find significant groups of traces, indeed. In a sense, the above feature is biased towards any feature that guarantees a locally optimal compromise between support, correlation with descriptive features (which are the ones guiding the partitioning of log traces) and performance values' variability (in order to find clusters showing quite different performance models). Before leaving the section, let us observe that the peculiar feature selection subproblem faced in our approach is beyond the scope of the attribute selection capabilities of the heuristics search method embedded in predictive clustering algorithms, due to the fact that our candidate features correspond to target variables, and not to predictor ones. This is also the reason why we cannot trivially reuse the wide range of feature- (i.e., attribute-) selection techniques available in the literature.

#### 4 Case Study: Time Prediction on a Logistics Process

After illustrating the prototype system, in Section 4.1, in the remainder of this section, we discuss the experiments carried out on a real log data and the obtained results. In particular, in Section 4.2, we first illustrate the application scenario, by discussing the kind of data involved in it. Then, in Section 4.3, we introduce the setting adopted for evaluating the quality of discovered models. Finally, in Section 5, the results of experiments carried out on this scenario are evaluated.

#### 4.1 The prototype system: plugin CA-TP

As a specialized version of algorithm CA-PPM Discovery, we implemented a prototype system, named CA-TP (i.e., *Context-Aware Time Prediction*), which can discover a CA-PPM for predicting the remaining processing time measure, n order to assess the validity of the approach on practical situations. The prototype system has been developed as plug-in for ProM framework [12], a powerful platform for the analysis of process logs, quite popular in the Process Mining community. The logical architecture of the system is sketched in Figure 2, where arrows between blocks stand for information flows. The whole mining process is driven by the control logic of the the plug-in, while



Fig. 4. Screenshots of the CA-TP ProM's plug-in: Parameter setting (left); Result view (right).

the other modules basically replicate the main computation phases of the algorithm. By Log Data we here denote a collection of process logs represented in MXML [12], a format shared by many process mining tools (including ProM). The Scenario Discovery module is responsible for identifying behaviorally homogeneous groups of traces in terms of both context data and remaining times. In particular, the discovery of different trace clusters is carried out by the Predictive Clustering submodule which groups traces sharing both similar descriptive and target values. This latter module leverages the *CLUS* system [1], a predictive clustering framework for inducing PCT models out of propositional data. Such a model is found by trying to optimize the multi-target regression models (w.r.t. a given set of target attributes) of clusters obtained by partitioning the space of descriptive attributes. In this regard, the *Trace Mapping* submodule acts as a "translator" which converts all log traces into propositional tuples, according to the (ARFF) format used in CLUS. As explained above, this mapping relies on the explicit representation of both context data and target attributes, derived from the original (MXML) log. In particular, the Context Extraction module extract exstrinsic (environmental) context features, including workload indicators and aggregated time dimensions, and add them to the descriptive attributes of each trace. Notice that this module takes advantage of auxiliary data structures to efficiently search all log data that help capture the local context of any trace  $\tau$ . In particular, two indexes (based on search trees) over log traces are used, which allow to quickly find all the traces that started or finished, respectively, in a given time range. In fact, these indexes are meant to retrieve all the events occurred during the enactment of  $\tau$ , to reconstruct its context.

Complementarily, the *Target Features Extraction* submodule provides the *Trace Mapping* one with an quasi-optimal set of trace abstractions (obtained by combining trace activities in lists/sets/bags, possibly bounded in their size by a parameter h), which will be eventually used as target features for the predictive clustering step.

Log traces, labeled with cluster IDs, are delivered to the *Time Predictors Learning* module, which, leveraging the approach in [13], derives a collection of *A*-*FSM* models. More specifically, the submodule *FSM Induction* is used to build a transition model for each cluster, whereas the *FSM Annotation* annotates them with time information.

As a final result, a CA-PPM model is eventually built, which integrates multiple A-FSM models for scenario-specific time predictions, with a set of logical rules (corresponding to the leaves of a PCT model) for discriminating among the discovered

scenarios. For inspection purposes and further analysis, the whole model is then stored in the *CA-PP Model* repository.

Module *Evaluator* helps the user evaluate the quality of time predictions on the test set, by leveraging two submodules: *A-FSM Evaluation* and *State Evaluation*, which compute a series of standard error metrics for an entire *A-FSM* model and for its individual states, respectively. The measures of all predictive models are gathered and eventually combined into global measures (described in Section 4.3) by module *Evaluator*, which arranges them in a easily-readable *Evaluation Report*.

Figure 4 reports two screenshots of the plug-in, showing the input panel allowing for setting all method's parameters, and the sub-models associated with a chosen cluster.

#### 4.2 Application Scenario

Our approach has been validated on a real-life scenario, pertaining the handling of containers in a maritime terminal. There, a series of logistic activities are registered for each of the containers passing through the harbor, which actually amount to nearly 4 millions per year. Massive volumes of data are hence generated continually, which can profitably be exploited to analyze and improve the enactment of logistics processes. In particular, we consider only containers which both arrive and depart by sea, and focused on the different kinds of moves they undergo over the "yard", i.e., the main area used in the harbor for storage purposes. This area is logically partitioned into a finite number of tri-dimensional slots, which are the units of storage space used for containers, and are organized in a fixed number of sectors

The lifecycle of any container can be roughly summarized as follows. The container is unloaded from a ship and temporarily placed near to the dock, until it is carried to some suitable yard slot for being stocked. Symmetrically, at boarding time, the container is first placed in a yard area close to the dock, and then loaded on a cargo. Different kinds of vehicles can be used for moving a container, including, e.g., cranes, straddle-carriers (a vehicle capable of picking and carrying a container, by possibly lifting it up), and multi-trailers (a train-like vehicle that can transport many containers). This basic life cycle may be extended with additional transfers, classified as "housekeeping", which are meant to make the container approach its final embark point or to leave room for other containers. More precisely, the following basic operations may be registered for any container: (i) MOV, when it is moved from a yard position to another by a straddle carrier; (*ii*) DRB, when it is moved from a yard position to another by a multi-trailer; (iii) DRG, when a multi-trailer moves to get it; (iv) LOAD, when it is charged on a multi-trailer; (v) DIS, when it is discharged off a multi-trailer; (vi) SHF, when it is moved upward or downward, possibly to switch its position with another container; (vii) OUT, when a dock crane embarks it on a ship.

In our experimentation, we focused on a subset of 5336 containers, namely the ones that completed their entire life cycle in the hub along the first four months of year 2006, and which were exchanged with four given ports around the Mediterranean sea. In order to translate these data into a process-oriented form, we regarded the transit of any container through the hub as a single enactment case of a (unknown) logistic process, where each log event refers to one of the basic operations above (i.e., MOV, DRB, DRG, LOAD, DIS, SHF, OUT) described above. Each kind of such operation is regarded here as an activity of the reference logistics process.

Several data attributes are available for each container (i.e., each process instance), which include, in particular, its origin and final destination ports, its previous and next calls, diverse characteristics of the ship that unloaded it, its physical features (e.g., size, weight), and a series of categorical attributes concerning its contents (e.g., the presence of dangerous or perishable goods).

In addition to these internal properties of containers, some additional environmental features are associated with each container, which are meant to capture the context surrounding its arrival to the port. In particular, in our experimentation, we only considered two very basic environmental features: (i) a rough *workload* indicator, simply coinciding with the number of containers still in the port at time  $t_c$ , and (ii) a series of low-granularity time dimensions derived from the arrival time (namely, the hour, day of the week and month). Notice, however, that a variety of additional context variables could be defined, in general, for a process instance (ranging, e.g., from resource availability to more sophisticated workload indicators), possibly depending on the specific application domain. However, we leave this issue to future work.

#### 4.3 Performance Measures and Evaluation Setting

With regard to the scenario above, we want to assess the quality of our approach in predicting the (remaining) time needed to completely process a container (i.e., until the OUT activity is performed on it). Knowing in advance such a metrics is of great value for harbor managers, in order to optimize the allocation of resources, and to possibly prevent, for instance, incurring in violations of SLA (service level agreement) terms. In fact, certain typical SLAs establish that process enactments must not last more than a *Maximum Dwell Time (MDT)*; otherwise pecuniary penalties will be charged to the trans-shipment company. By the way, besides MDT, another important parameter for the scenario on hand is the *average dwell-time (ADT)*, i.e., the average sojourn time for containers in the terminal, which will be also used next for normalizing time measures.

Among the variety of metrics available in the literature, in order to assess the prediction accuracy of our models we resort (like in [13]) to the classic *root mean squared error* (*rmse*), *mean absolute error* (*mae*), and *mean absolute percentage error* (*mape*). In order to reduce the estimation bias, errors are measured according to a (10 fold) cross-validation procedure.Formally, let us assume that  $\tau \in \mathcal{P}(L')$  be a (possibly partial) trace in current test fold L' (amounting to 10% of L's trace), and that  $\hat{\mu}_{RT}(\tau)$ (resp.,  $\mu_{RT}(\tau)$ ) denote the actual (resp., predicted) remaining time for  $\tau$ . Then the individual prediction errors associated with all the prefixes (i.e., partial enactments) of  $\tau$ 's are measured as follows: (*i*) mae =  $(1/|\mathcal{P}(L')|) \times \sum_{\tau \in \mathcal{P}(L')} |\hat{\mu}_{RT}(\tau) - \mu_{RT}(\tau)|$ ; (*ii*) **rmse** =  $(\sum_{\tau \in \mathcal{P}(L')} (\hat{\mu}_{RT}(\tau) - \mu_{RT}(\tau))^2 / |\mathcal{P}(L')|)^{1/2}$ ; and (*iii*) mape =  $(1/|\mathcal{P}(L')|) \times \sum_{\tau \in \mathcal{P}(L')} (|\hat{\mu}_{RT}(\tau) - \mu_{RT}(\tau)|) / \hat{\mu}_{RT}(\tau)$ .

In addition to the average prediction errors above (providing actual loss measures), we will also evaluate the capability of a CA-PP model to support the prediction of "overtime faults", regarded as a specific form of SLA violations. To this end, let us denote by  $\tau_c$  a trace encoding the full history of a container c, and  $\tau_c(i)$  be its projection till some given step i. Then, an overtime fault for  $\tau_c(i)$  is predicted based on the likelihood  $\ell_{fault}(\tau_c(i))$  that the total time  $\mu_{RT}(\tau_c(i))$ , which will be eventually spent to fully handle c, does not exceed *MDT*. Precisely, letting  $eTime(\tau_c(i))$  denote the time already



**Fig. 5.** Excerpt from a CA-PPM model for the harbor log, showing the (a) decision rule and (b) A-FMS model relatively to one of the clusters found - (a) and (b) can be regarded a (data-driven automatically-generated) description for a context variant and its associated process variant, resp.

elapsed for c from its arrival at the system, this likelihood is computed as follows:

$$\ell_{fault}(\tau_c) = \begin{cases} 1 - \frac{MDT}{eTime(\tau_c(i]) + \mu_{RT}(\tau_c(i]))}, & \text{if } eTime(\tau_c(i]) + \mu_{RT}(\tau_c(i]) > MDT\\ 0, & \text{if } eTime(\tau_c(i]) + \mu_{RT}(\tau_c(i]) \le MDT \end{cases}$$

For a suitably chosen risk tolerance threshold  $\gamma_{risk}$ , an alert is eventually triggered, while looking at the partial enactment  $\tau_c(i]$ , whenever  $\ell_{fault}(\tau_c(i]) > \gamma_{risk}$ , to notify the high risk of an incoming overtime fault – the greater the threshold, the lower sensitivity to the detection of potential overtime faults. Then, interpreting fault prediction as a classification problem with two given classes, i.e., true vs. false overtime faults, we can measure the prediction accuracy by computing the rates FN of False Negatives (i.e., overtime faults that were not deemed as such) and FP of False Positive (i.e., normal cases signaled as risky), as well as classical measures of *Precision* (i.e., P = TP/(TP + FP), *Recall* (i.e., R = TP/(TP + FN)), with TP denoting the number of true positives, i.e., correctly predicted overtime faults. Incidentally,  $\tau_c(i]$  is a true positive if  $time(\tau(len(\tau))) > MDT$ , and true negative otherwise.

#### **5** Experiment Results

A series of experiments were performed, in order to assess the effectiveness and the efficiency of our approach in discovering a CA-PPM for remaining times' prediction, based on the log described in the previous section. To this end, we tested our approach with various configurations of its parameters. In the following, we will report results obtained for different configurations of the two parameters associated with the abstraction function  $abs_h^{mode}$ : the horizon limit h, and the abstraction  $mode \in \{list, bag\}$  – results with set-based abstractions are not shown here, due to their minor relevance, as discussed afterwards. Conversely, a fixed configuration is shown for threshold  $\sigma$  (namely,  $\sigma = 0.4$ ), which was chosen pragmatically based on a series of specific tests, omitted here for space reasons.

All error results illustrated next were averaged over 10 trials, whereas their respective variance are not reported for the sake of brevity. Notice, however, that standard deviation was always lower than 5% of the average, for each kind of quality measures.

**Qualitative Results** Before illustrating quantitative results in detail, let us show an example of one CA-PPM (when  $abs_h = abs_4^{bag}$  and  $\sigma = 0.4$ ) induced from the above

Parameters $(abs_h^{mode})$		FSM [13]		$CA - TP^{-}$			$CA - TP^+$			
mode	h	rmse	тае	таре	rmse	тае	таре	rmse	тае	mape
LIST	1	0,655	0,444	2,985	0,649	0,436	2,964	0,647	0,436	2,811
	2	0,465	0,211	0,516	0,335	0,102	0,376	0,335	0,095	0,355
	4	0,465	0,204	0,418	0,342	0,102	0,246	0,160	0,058	0,114
	8	0,465	0,204	0,407	0,349	0,102	0,175	0,164	0,058	0,107
	16	0,465	0,204	0,407	0,349	0,102	0,175	0,164	0,058	0,107
	Total	0,503	<b>0</b> , <b>253</b>	<b>0</b> , <b>947</b>	0,409	0, 169	0,787	<b>0</b> , <b>298</b>	0, 141	0,699
	1	0,655	0,444	2,985	0,649	0,436	2,964	0,647	0,436	2,811
	2	0,473	0,218	0,560	0,342	0,109	0,404	0,342	0,102	0,375
BAG	4	0,465	0,211	0,420	0,335	0,095	0,248	0,156	0,058	0,118
	8	0,465	0,211	0,420	0,342	0,095	0,170	0,156	0,058	0,107
	16	0,465	0,211	0,420	0,342	0,095	0,170	0,156	0,058	0,107
	Total	<b>0</b> , <b>505</b>	<b>0</b> , <b>259</b>	<b>0</b> , <b>961</b>	<b>0</b> , <b>406</b>	0,166	<b>0</b> , <b>791</b>	<b>0</b> , <b>296</b>	<b>0</b> , <b>143</b>	<b>0</b> , <b>704</b>
	Grand Total	0,504	0,256	0,954	0,407	0, 167	0,789	0,297	0, 142	0,701

**Table 1.** Results on time prediction errors for *CA-TP* w.r.t. baseline *FSM*, for different abstraction functions  $abs_h^{type}$ , while fixing  $\sigma = 0.4$ .

Parameters $(abs_h^{mode})$		CA	$-TP^{-}(z)$	$\Delta\%)$	$CA - TP^+ (\Delta\%)$		
mode	h	rmse	mae	mape	rmse	mae	таре
	1	-0,8%	-1,6%	-0,7%	-1,2%	-1,6%	-5,8%
LIST	2	-28,1%	-51,7%	-27,2%	-28,1%	-55,2%	-31,3%
	4	-26,6%	-50,0%	-41,1%	-65,6%	-71,4%	-72,8%
	8	-25,0%	-50,0%	-57,0%	-64,8%	-71,4%	-73,8%
	16	-25,0%	-50,0%	-57,0%	-64,8%	-71,4%	-73,8%
	Total	-18,8%	-33, 3%	-16,8%	-40,8%	-44, 3%	-26,2%
	1	-0,8%	-1,6%	-0,7%	-1,2%	-1,6%	-5,8%
BAG	2	-27,7%	-50,0%	-27,8%	-27,7%	-53,8%	-33,0%
	4	-28,1%	-55,2%	-41,0%	-66,4%	-72,4%	-72,0%
	8	-26,6%	-55,2%	-59,6%	-66,4%	-72,4%	-74,5%
	16	-26,6%	-55,2%	-59,6%	-66,4%	-72,4%	-74,5%
	Total	-19,6%	-36,0%	-17,7%	-41, 4%	-44,9%	-26,8%
Grand Total		-19, 2%	-34,7%	-17,3%	-41, 1%	-44,6%	-26,5%

**Table 2.** Error reductions (%) of CA - TP w.r.t. baseline FSM, when varying the kind of abstraction  $abs_h$  and horizon h, while fixing  $\sigma = 0.4$ .

log, in order to enable for a rough evaluation of the descriptive features of the model – even though its main goal is to offer operational support by means of performance predictions. In particular, the Figure 5 (a) reports, as a portion of the clustering function, the decision rule corresponding to one of the clusters found (namely, cluster 37), which actually corresponds to one of the leaves of the PCT model discovered with CLUS. This rule allows for easily interpreting the semantics of the cluster in terms of both container properties (namely, the origin port PrevHarbor, the destination port NextHarbor, the navigation line that is going to take it away NavLine\_OUT, the navigation line bringing it in the current port NavLine\_IN), and environmental context data (namely, the basic workload indicator Workload, based on instance counts, and aggregated time dimensions ArrivalDay or ArrivalHour). Despite its simplicity, the rule helps characterize a very peculiar, and yet relatively frequent scenario (the cluster gathers, indeed, 43 out of the 5336 traces) for the handling of containers.

As a matter of fact, the A-FSM model<sup>1</sup> found for the same cluster (shown in Figure 5 (b)) witnesses that for this peculiar configuration of context factors (i.e., context variant), the containers tend to undergo a very small, and quite specific, paths over logistics

<sup>&</sup>lt;sup>1</sup> Bag element counters are shown as superscripts, and omitted when equal to 1

operations. By the way, each node in the A-FSM is labelled with the bag of (the 4 more recent) operations leading to it – e.g., the node tagged with [MOV<sup>2</sup>, OUT] encodes all the traces in the cluster that undergo two MOVs before leaving the yard (operation OUT). Along with labels, each node also reports a constant prediction for the remaining time (normalized w.r.t. ADT). Edge labels codify, instead, which operations can trigger the corresponding node transition. For the sake of clarity, if a container is in the state labelled as [MOVE, SHF] and a further MOV operation occurs, then the next state will be the one associated with [MOV<sup>2</sup>, SHF]. Notably, this simple A-FMS model gave a neatly positive contribution to the accuracy of the global CA-PPM model – very low errors (namely, rmse = 0.138, mae = 0.080, and mape = 0.302) were produced, indeed, on the test traces that were assigned to it.

**Time Prediction Effectiveness** Table 1 summarizes the errors made in predicting remaining times (normalized by the average dwell time ADT) for the case of rmse and mae), using both our CA - TP plug-in and the prediction method proposed in [13] (here denoted by FSM, and also employed as a base learner in our approach). The tests were performed using different trace abstraction functions  $abs_h$ , and keeping fixed threshold  $\sigma = 0.4$ . For the sake of comparison, Table 2 also reports the percentage of error reduction ( $\Delta$ %) obtained by CA-TP w.r.t. FSM. Moreover, the results of CA-TP are further differentiated according to which kinds of descriptive features were used. Specifically, CA-TP<sup>-</sup> refers to the case where a CA-PPM is built only considering static container properties (e.g., dimensions, origin/destination ports). Conversely, CA-TP<sup>+</sup> indicates the case where log traces are also associated with extrinsic context features (namely, workload indicators and seasonality dimensions), in addition to their primitive data attributes. These figures clearly show that our clustering-based method performs always better than the baseline, independently of the parameter configuration adopted.

By a closer look, two factors appear to affect more the performances: the usage of derived context features and the value of history horizon h. In particular, the advantage of using environment-driven features is neat, despite they were very rough and partial, seeing as the average error reduction (computed over all error metrics) of CA-TP<sup>+</sup> is close to 37%, whereas CA-TP<sup>-</sup> "just" gets a 24% improvement. As to h, it is easily seen that, although the benefits of using our solution gets appreciable as soon as h > 1, the best performances are reached for h = 4, when all kinds of errors shrink more than 65% w.r.t. the baseline (see Table 2). Stretching the horizon beyond 8 seem to bring no further advantages (apart minor improvements for the mape error with  $abs_8^{BAG}$ ). This result is not surprising, seeing as accuracy achievements might even fall when using high values of h, due to the excessive level of detail on trace histories (and to the consequent high risk of overfitting).

The effect of the abstraction mode appears to be less marked, since very similar (good) results are found in both cases. Actually, whatever h and the kind of context features, less than 1% error reduction is obtained (on all metrics) when adopting bag abstractions, w.r.t. the case where lists were used. Finally, we notice that poorer performances were obtained, in general, when using all methods with set-oriented trace abstraction functions (i.e.,  $abs_h^{set}$ ). However, since our approaches confirmed, even in such a case, similar degrees of improvement over the baseline, as those in Table 2, these results are not reported here for lack of space.



**Fig. 6.** Accuracy scores for the prediction of overtime faults by  $CA - TP^+$  and by the baseline methods, when varying  $\gamma_{risk}$ , while fixing  $\sigma = 0.4$ , h=4, and  $abs_h^{bag}$ .

**Fault Prediction Effectiveness** In general, the quality of overtime fault estimation is measured w.r.t. some given maximum dwell-time MDT, which is typically set within predefined agreements, on service quality, between the shipping lines and the terminal handler. In our tests we simply fixed  $MDT = 2 \times ADT$  (namely, MDT=11.46 days).

Figure 6 sheds light on the ability our approach discriminate "overtime" from "intime" containers. To this purpose, we report both Precision and Recall scores for different values of the risk threshold  $\gamma_{risk}$ , when a fixed, good-working, configuration of the underlying trace abstraction criterion (namely,  $abs_h = abs_A^{BAG}$ ) is used for both our approach and the baseline one [13] (FSM), and  $\sigma$ =0.4 in our feature selection procedure. Notice that we only consider here the case where our tool (referred to as CA-TP+ in the figure) is provided with all kinds of (both intrinsic and extrinsic) context features available in the application scenario. As expected, recall tends to worsen when increasing  $\gamma_{risk}$ , while an opposite trend is perceived for precision results. Interestingly, when using lower values of  $\gamma_{risk}$  (i.e., a more aggressive warning policy) the capability of our approach to recognize real overtime cases is compelling w.r.t. the baseline predictor – in particular, an astonishing recall of 0.95 (vs. 0.64) is reached with  $\gamma_{risk}=0$ . In general, recall scores are usually more important than precision ones in our scenario, since containers "stuck" in the yard implies high monetary costs, and if effectively recognizing them, suitable counter-measures could be undertaken - possibly resorting to the usage of additional (storage/processing) resources, which are not used in normal conditions for economical reasons. Clearly, such remedial policies as well come with a cost, even though it is typically far lower than SLA-violation penalties. Anyway, seeing as our method gets quite good precision scores over a wide range of  $\gamma_{risk}$ 's values, it is reasonable to expect that a suitable trade-off can be reached, according to actual application requirements. More specifically, notice that the precision scores of the two methods are very similar for any value of  $\gamma_{risk}$  (in particular, our method never work significantly worse than the baseline one), and both flatten on 1 with  $\gamma_{risk} = 0.4$ .

Parameters $(abs_h^{mode})$			FSM [13]		
mode	h	Cluster#	Time [sec]	Time <sub>par</sub> [sec]	Time [sec]
	1	9	16,8	7,4	3,9
	2	51,3	20,0	9,7	5,6
LIST	4	63,8	19,6	7,9	10,7
	8	57,9	20,2	8,1	16,0
	16	57,9	92,3	32,6	89,8
	Total	<b>46</b> , <b>8</b>	32	13, 1	25, 2
	1	9	17	7,3	4,0
	2	50,7	19,7	9,6	5,5
BAG	4	64	18,7	7,6	8,4
	8	57,9	19,8	8,0	10,6
	16	57,9	79,0	36,0	32,3
	Total	46,68	30,9	13,7	12, 2
Grand Total		46,74	31, 4	13, 4	18,7

**Table 3.** Number of clusters found by CA- $TP^+$ , and computation times for CA- $TP^+$  and the baseline method, for different abstraction functions  $asb_h^{mode}$  and  $\sigma = 0.4$ .

**Scalability Analysis** Table 3 shows the average computation times (in seconds) taken by CA-TP<sup>+</sup> and by the method in [13], in order to build a prediction model, as well as the number of clusters found in the first case (for the sake of completeness) – obviously, the second method does not perform any clustering of the log. Again, different abstraction methods  $abs_h^{mode}$  and a fixed value of  $\sigma$  were considered in the tests, which were all performed on a dedicated computer, equipped with an Intel dual-core processor and a 2GB (DDR2 1033 MHz) RAM, and running Windows XP Professional. For both methods, the real computation times are reported in the column denoted by *Time*. Conversely, *Time*<sub>par</sub> corresponds to the time that would be spent in a virtual scenario, where an idealistic "overhead-free" parallelization of our approach is used for concurrently learning the *A*-*FSM* models of all trace clusters. Although, as expected, our approach takes always longer times than the baseline method, the former achieves a satisfactory trade-off between effectiveness and efficiency. We are further comforted by the idealistic estimates *Time*<sub>par</sub>, which let us be confident in the possibility of strengthen the scalability of our approach by resorting to a parallel implementation of it.

#### 6 Conclusions

In this paper we have proposed an ad-hoc predictive clustering approach which allows for discovering performance-oriented models which can furnish operational support at run-time, by making performance forecasts for novel process instance. In a nutshell, the approach first recognizes a number of homogeneous execution clusters, and then provides each of them with a specific performance-prediction model. This is technically done by extending an existing method for the discovering predictive performance models by embedding it in a logics-based clustering scheme. The methodology has been implemented as a plug-in in the ProM framework and validated on a real case study. Empirical results confirm the efficacy of the approach in predicting processing times, and in helping foresee SLA violations, as well as its scalability. As future work, we plan to investigate on making tighter the link between the clustering phase and the induction of cluster predictors (e.g., by introducing some kind of feedback, or putting them within an alternate optimization scheme), as well as on the usage of novel methods both for defining environment-related context variables, and for selecting performance-relevant space abstraction. Moreover, we will study the combination of our approach with other basic performance prediction methods (such as the one in [7]), as well as the adoption of (possibly probabilistic) process models offering a better compromise between a concise representation of concurrent behaviors and the recognition of performance-relevant execution states. In particular, it is worth considering the possibility to automatically abstract and merge together similar states (e.g., by suitably extending methods like those in [5]), in order to obtain more compact and generalized intra-cluster process models.

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